

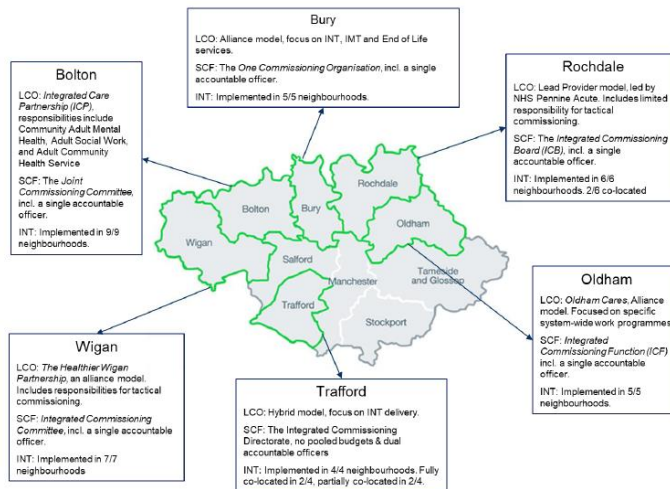
Evaluation of Greater Manchester's local care approach

2019-2021

Context

- In 2015, 37 NHS organisations and local authorities in Greater Manchester (GM) took control of health and social care spending as part of its devolution agreement.
- Devolved powers provided an opportunity to change how health and care were organised, with the aim of improving the worse-than-average health outcomes of the population and addressing a £2bn projected financial shortfall.
- To address this, the 10 GM localities agreed to introduce a range of structural changes to the health and care system, including a local care organisation, integrated health and care commissioning, and integrated neighbourhood teams. These are the components of the 'local care approach'.

Overview of local care approach in each locality, as at March 2020.



Task

- Cordis Bright, working with PPL, Traverse and COBIC, was commissioned by GMHSCP and six localities (Bury, Bolton, Rochdale, Oldham, Trafford, and Wigan) to deliver an independent, academically robust, evaluation to assess the:
 - **Implementation** of the local care approach
 - **Impact** on citizens, the workforce, and the health and care system.

Actions

- Co-produced a GM-wide thematic evaluation approach ensuring a consistent but flexible approach to evaluating localities.
- Co-produced locality logic models and evaluation frameworks.
- Conducted consultation (interviews, focus groups and workshops) with stakeholders in each locality and with GM system-level stakeholders at scoping, formative and summative evaluation stages.
- Co-designed and delivered an e-survey of the GM health and social care workforce at two points in time.
- Delivered co-developed locality-specific research including on topics such as: response to COVID-19; reducing health inequalities; transformation of intermediate tier services.

Result

- Baseline, interim and summative evaluation reports for each locality and for GMHSCP.
- Delivered evaluation findings with national and local implications.
- Practically useful findings that have informed practice and strategic and operational decision-making.